

Vietnam Cold Storage & Warehousing Sector Overview

Hanoi, Vietnam June 2014 Presentation and Marketing Material



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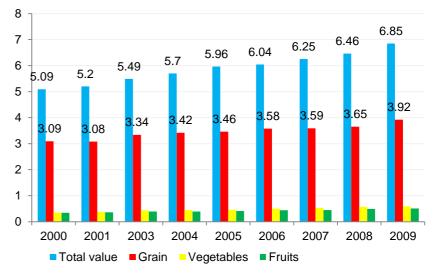
Cold Chain Segment

Cold chain (storage and cold transportation) appears to be the most promising business in Vietnam

Growth and Potential

- By structure, cold chain can be divided in to two systems: cold storage and cold transportation (including cold trucks, cold containers, cold air cargo).
- Cold chain is classified as climate control logistics. And according to Frost & Sullivan's report on logistics in ASEAN countries (2012), climate control logistics is one of the most required and potential segment for growth within logistics sector in Vietnam. Growth rate of climate control logistics has increased 4 times from 2008 to 2012. The main reasons for this booming segment are:
 - Vietnam is an agricultural economy and is considered a top exporter of farming products. Vietnam's agriculture, seafood, pharmaceutical, food processing and fresh flowers industries are rapidly increasing, that will be huge forces to speed up cold chain segment.
 - Loss rate in goods distribution is high. According to MARD, each year Vietnam incurred a loss of at least VND50,000bn (US\$2.5bn) in distribution of farming products and seafood. Especially with regards to fruits and vegetables (loss rates are 25% and 30%, respectively). These loss rates are extremely high, compared to other countries, e.g. India 3-3.5%; Bangladesh 7%, Indonesia 6-17%. Seafood, a key exporting industry with total exporting volume in 2012 was 5.2 mn tons, also experiences high loss rate about 20-30% (equivalent to 400,000 tons or VND8,000bn). The reason of Vietnam's high loss rate is the lack of cold storage and reserve after harvesting.
- The MARD set a goal that until 2020, loss rate of seafood industry will be reduced from 20% to 10%, and loss rate of vegetables & fruits industry will be reduced to 10-12%. Thus, deployment of cold chain for such key exporting industries is very essential.

Figure 1: Value of lines of products that have demand for cold storage and transportation (US\$bn)



Source: StoxPlus, Frost & Sullivan

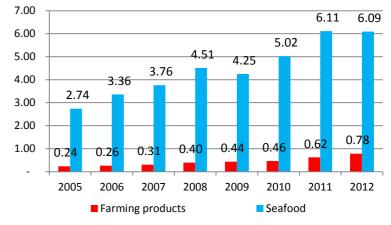


Figure 2: Exporting value of farming products and seafood (US\$bn)

Source: StoxPlus from Vietnam Customs



Cold Chain Segment

Cold chain is being encouraged by the Government with various incentives

Support from the Government

- Growth rate of climate control logistics has increased 4 times from 2008 to 2012. With the booming of this segment and its essential role in facilitating key export industries of Vietnam, the Government is paying more attention in cold chain development.
- In response to the "Project against loss after harvesting until 2020" (issued and submitted by MARD), the Government issued Decision 63/2010/QD-TTg, providing supporting policy to reduce loss after harvesting. Pursuant to Decision 63, enterprises, investing in cold storage, can receive the following preferential treatments:
 - Could borrow up to 100% of machinery value to purchase;
 - State Budget subsidize 100% interest expense (i.e. interest rate 0%) in the first 2 years and 50% interest expense in 3rd year;
 - · Could be exempt from land rental fees;
 - Could be subsidized 20% of clearance fees and 30% of outside-the-fence technical infrastructure completion cost; be exempt from corporate tax in the first 3 years of commencement and 50% tax in the following 2 years.

Competition dynamic

- Logistics companies in Vietnam (both local and foreign) have not yet had sufficient capacity to provide full cold chain logistics services.
- Local companies focus on forwarding and domestic transportation while foreign ones specialize in packing and international transportation. Participation of logistics companies in cold chain is scattered and thus, competition is low. In fact, these companies tend to connect with each other in providing some discrete stages of the chain. For example:
 - Cold air cargo transportation: Vietnam Airlines;
 - Cold sea lines shipping: APL Logistics, Maersk Lines, Mitsui O.S.K Lines;
 - Cold storage: Mapletree (see notes about Mapletree in next slide).
- Currently existing players are not so many, namely: Panalpina, Kuehne Nagel, Swire Cold, Schenker, Agility, APL, K-line, Maerks Logistics, Konoike and some local brands such as: Quang Minh, Hoang Ha, Minh Phương, and Vinafco.

Figure 3: Logistics services outsourcing demand of Vietnamese enterprises from 2008 - 2012

No.	Logistics services	% outsour	cing
		2008 20	12
1	Output transportation	85	91
2	Output warehousing	71	85
3	Input transportation	69	88
4	Input warehousing	33	56
5	Reserves management	28	48
6	Storage management	19	67
7	Purchase order management	14	43
8	Suppliers management	11	23
9	Customs information & supporting	9	13
10	Withdrawal logistics	7	19
11	Climate control logistics	5	21

Source: Frost & Sullivan

Implied for cold chain/cold storage business!

Note: The "Project against loss after harvesting until 2020" was compiled by MARD and submitted to the Government in 2009. We cannot obtain the whole content of the Project. However, we list down some key points of its below:

- Each year Vietnam incurred a loss of at least VND50,000bn (US\$2.5bn) after harvesting of farming products and seafood.
- According to MARD's calculation, total investment for supporting famers and enterprises to purchase machinery, building warehouses, etc. until 2020 will be about VND39,520bn (US\$1.9bn). Of which, State Budget will contribute VND5,312bn (US\$0.3bn), borrowings VND21,120bn (US\$1.0bn), and the rest is contribution of farmers and enterprises VND13,088bn (US\$0.6bn).
- Investment priority will be given to Mekong Delta and Red River Delta regions.



Cold Chain Segment

Cold chain: total country's capacity is just 473 thousand tons and mostly at manufacturing sites

Figure 4: Distribution of cold storage in Vietnam by 2010

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Key Foreign Players

Foreign Participation in logistics sector in Vietnam (as of 2011)

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Source: StoxPlus from APL



Key Local Players

Financial performance of Key Players in Logistic sector (including Transportation)

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Source: StoxPlus



Major Local Company Profile



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Major Local Company Profile



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We make it simple !

Company Profile

- Registered name: Southern Logistics JSC
- Head office: 1B Hoang Dieu, District 4, Ho Chi Minh
- Year of establishment: 1975. Charter Capital: VND83bn (US\$4mn)
- Type of company: Listed Company
- Principal group businesses: Trading of warehouse, port, works, office for lease; Goods cargo and logistics; Transportation agent services in air, sea, road, rail, and multipurpose way; Agent services of shipping, marine brokerage, logistics and customs; Trading CFS, ICD, logistics centre; Trading of restaurant and hotel; Property trading; Manufacture and trading of lubricating oil products; wholesaling and retailing petroleum and lubricating oil; Trading of transportation equipment, warehouse; cargo and freight.
- Main products: International freight forwarder, Warehousing, Inland clearance depot, Petroleum trading
- # of employees: 351 by Dec 2012

Ownership Structure

Breakdown of Revenue 2012

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Financial Indicators

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Source: StoxPlus from SOTRANS



Major Local Company Profile



VINAFCO

Company Profile

Breakdown of Revenue 2011

- **Registered name:** Vinafco Shipping JSC
- Head office: Floor 9, Capital Tower, No 109 Tran Hung Dao, Hoan Kiem, Ha Noi
- Year of establishment: 2001. Charter Capital: VND340bn (US\$17mn)
- Type of company: Listed Company
- **Principal group businesses**: To operate in sea transportation, domestic and international multimodal transportation; To rent warehouses; to distribute of goods, to produce and trade in steel; To export and import products;
- · Main products: Logistics, shipping, transportation
- # of employees: 435 by Dec 2012

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Ownership Structure

Financial Indicators

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Sector Summary

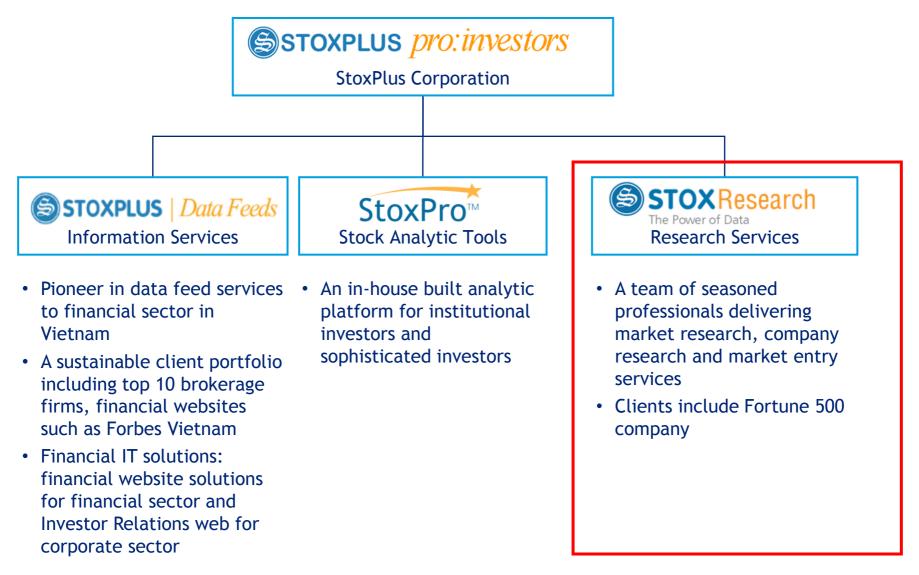
Sector Summary

No	Content	Sector Summary	
1	Market Size and Potential Growth	Total logistics cost in Vietnam is largely at US\$25bn and total transportation cost is about US\$15bn. However, the sector is still in early development stages with more than 1200 companies.	
2	Segmentation Analysis	Although transportation services (road and ocean) appears to be the largest sub-sector. However, cold chain (storage and cold transportation) are commonly viewed as a trend as it is important to the country's export of farming products and seafoods. Cold chain is currently under-invested and the Government recently introduced various incentives to lure local and foreign investors in this segment. We also know some Japanese players are tapping these businesses.	
3	Domestic Key Players	 The largest player in logistics sector in Vietnam is Gemadept with annual revenue of US\$130mn (2012) and with a strong related asset base and infrastructure including ports, vessels, warehousing, etc. Tier 2 companies mainly include former SOEs as they own and operate related infrastructure such as ports, warehousing, etc and the soft asset: ICD license. Tier 3 companies consists of many private players. Noticeable is Vinafco Shipping JSC who is Top 5 logistic companies in Vietnam with total 53ha warehousing capacity in Hanoi, Danang and HCMC areas. 	
4	Competition Dynamics	For ocean shipping, foreign players are totally dominating the market. Local transportation service players mainly involve in road transportation, forwarding and warehousing.	
5	Foreign ownership	There are still foreign ownership restriction in this sector: (i) container shipping & uploading services: 50% max; (ii) warehousing: 51% max; (iii) Freight forwarding: 51% max; and (iv) other logistics: 51% max. However, all of these restrictions are expected to be removed from 11 January 2014 as per the Vietnam's WTO Commitment.	



Introduction about StoxPlus Corporation and Research Capability





STOXPLUS pro: investors

Overview about StoxPlus Research Services



- Our Research division has been established as an independent research house in Vietnam to provide local insights to our clients at quality standards of the World's prestige advisory firms.
- → Our research team with a team of 5 experienced analysts and researchers with CFA Charterholders, ACCA Chartered Accountants and MBAs with extensive experience in investment, banking, corporate finance and technology with well respected firms in the United Kingdom, Australia and Vietnam.
- \rightarrow Our research services consists of
 - Standard research reports (ready for sales via our website <u>www.stoxresearch.com</u>); and
 - → Customisable services based on specific requirements
- → Our team covers all key sectors of Vietnam including Financials, Logistics, Healthcare, Homebuilding, etc
- Our research clients are mostly foreign institutional investors and industry players who are penetrating into Vietnam.

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 Market sizing & segmentation 	Competition analysis	Market entry strategy defining
Market dynamics	Commercial partner seeking	Site location analysis
Industry analysis	Management background check	Product and pricing strategy
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Value chain analysis		• Vendors, outsourcers and distributors
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Key player profiles		

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